

Food Bank of the Southern Tier

Balance Sheet

	01/31/2022	12/31/2021
ASSETS		
CASH - OPERATING	\$6,549,932.92	\$6,963,966.52
ACCTS. RECEIVABLE	\$61,610.78	\$78,632.17
CAMPAIGN RECEIVABLE	\$8,800.02	\$8,800.02
CONTRACTS / GRANTS RECEIVABLE	\$1,119,152.62	\$840,226.74
INVESTMENT MANAGEMENT	\$3,401,828.46	\$3,401,828.46
DUE FROM CATHOLIC CHARITIES STEUBEN C	\$6,000.00	\$0.00
PREPAIDS	\$46,176.15	\$34,663.10
PURCHASE FOOD INVENTORY	\$540,592.72	\$541,424.91
IN-KIND DONATED/TEFAP FOOD	\$1,008,918.34	\$1,127,081.41
PROPERTY, PLANT AND EQUIPMENT	\$2,791,663.94	\$2,823,159.41
TOTAL ASSETS	\$15,534,675.95	\$15,819,782.74
 LIABILITIES AND FUND BALANCE		
LIABILITIES		
ACCOUNTS PAYABLE	\$391,684.81	\$490,609.23
DEFERRED INCOME	\$160,310.75	\$154,607.31
DEFERRED INVENTORY	\$1,008,918.34	\$1,127,081.41
ACCRUED LIABILITY	\$229,422.49	\$211,247.97
TOTAL LIABILITIES	\$1,790,336.39	\$1,983,545.92
 FUND BALANCE		
UNRESTRICTED FUNDS	\$3,202,061.20	\$3,289,577.37
RESTRICTED-ENDOWMENT FUND	\$116,346.52	\$116,346.52
TEMP. RESTRICTED - 5 YEAR PLEDGE	\$185,000.00	\$185,000.00
TEMP. RESTRICTED-DONATIONS	\$200,000.00	\$200,000.00
TEMP. RESTRICTED-EXPANSION PROGRAMS	\$25,000.00	\$25,000.00
TEMP. RESTRICTED CANSTRUCTION	\$35,000.00	\$35,000.00
BOD DESIGNATED OPERATING RESERVE FUND	\$2,360,578.00	\$2,360,578.00
BOD DESIGNATED CAPITAL ASSET FUND	\$1,191,404.00	\$1,191,404.00
BOD DESIGNATED STRATEGIC INVESTMENT	\$6,390,512.01	\$6,390,512.01
TEMP. RESTRICTED TRK CAMPAIGN	\$38,437.83	\$42,818.92
TOTAL FUND BALANCE	\$13,744,339.56	\$13,836,236.82
 TOTAL LIABILITIES AND FUND BALANCE	\$15,534,675.95	\$15,819,782.74
 BEGINNING BALANCE WITH CURRENT YEAR ADJUSTMENTS	\$13,836,236.82	\$11,415,830.30
NET SURPLUS/(DEFICIT)	(\$91,897.26)	\$2,420,406.52
 ENDING FUND BALANCE	\$13,744,339.56	\$13,836,236.82

Food Bank of the Southern Tier
Cash Flow Forecast
February 2022 to July 2022

WEEK ENDING	RECEIPTS		DISBURSEMENTS		NET CHANGE	BALANCE
BAL. BROUGHT FORWARD						6,382,579.91
2/5/2022	47,332.05	D,E	366,112.96	A,B	(318,780.91)	6,063,799.00
2/12/2022	140,772.32	C,D,E	29,447.69		111,324.63	6,175,123.63
2/19/2022	35,949.23	D	401,866.37	A,B	(365,917.14)	5,809,206.49
2/26/2022	55,909.86	E	172,991.57	B	(117,081.71)	5,692,124.78
2/28/2022	455,084.98	C			455,084.98	6,147,209.76
					0.00	6,147,209.76
MONTHLY TOTAL	735,048.44		970,418.59		(235,370.15)	6,147,209.76
WEEK ENDING						
3/5/2021	370,481.00	E	350,000.00	A,B	20,481.00	6,167,690.76
3/12/2021	35,000.00	D	250,000.00	G	(215,000.00)	5,952,690.76
3/19/2021	525,000.00	C,I	320,000.00	A,G	205,000.00	6,157,690.76
3/26/2021	120,000.00	C	100,000.00		20,000.00	6,177,690.76
3/31/2021	180,000.00	D	215,000.00	A,F	(35,000.00)	6,142,690.76
MONTHLY TOTAL	1,230,481.00		1,235,000.00		(4,519.00)	6,142,690.76
WEEK ENDING						
4/9/2022	125,000.00	E	350,000.00	A,G	(225,000.00)	5,917,690.76
4/16/2022	35,000.00	D	200,000.00		(165,000.00)	5,752,690.76
4/23/2022	125,000.00	E	320,000.00	A,G	(195,000.00)	5,557,690.76
4/30/2022	150,000.00	C	310,000.00	G	(160,000.00)	5,397,690.76
					0.00	5,397,690.76
MONTHLY TOTAL	435,000.00		1,180,000.00		(745,000.00)	5,397,690.76
3 MONTH RECAP	2,400,529.44		3,385,418.59		(984,889.15)	
MONTH OF MAY	1,538,594.00		1,561,035.00		(22,441.00)	5,375,249.76
MONTH OF JUN	1,538,594.00		1,561,035.00		(22,441.00)	5,352,808.76
MONTH OF JUL	1,538,594.00		1,561,035.00		(22,441.00)	5,330,367.76
6 MONTH RECAP	7,016,311.44		8,068,523.59		(1,052,212.15)	5,330,367.76

A INCLUDES 2 WEEKS PAYROLL
 B INCLUDES FOOD PURCHASES
 C INCLUDES GRANT PAYMENTS
 D A/R PAYMENTS
 E DONATIONS/DIRECT MAIL
 F ANNUAL PENSION PAYMENT
 G FUTURE FOOD PURCHASES
 H DIRECT MAIL EXPENSE
 I GRANT ADVANCE

Food Bank of the Southern Tier

Income Statement

Total Operations Including Current Month Actuals

	CURRENT MONTH 01/01/2022 01/31/2022	CURRENT YTD ACTUAL 01/01/2022 01/31/2022	LAST YTD ACTUAL 01/01/2021 01/31/2021	PROJECTION TO DATE 01/01/2022 01/31/2022	FULL YR PROJECT. 01/01/2022 12/31/2022	% TO FULL YEAR PROJECTION
REVENUE						
FOOD DISTRIBUTION						
AGENCIES						
SHARED MAINTENANCE						
GENERAL	\$1,485.23	\$1,485.23	\$3,808.75	\$2,270.83	\$27,250.00	5%
HPNAP	\$2,293.59	\$2,293.59	\$7,458.37	\$7,120.83	\$85,450.00	3%
TOTAL SHARED MAINTENANCE	\$3,778.82	\$3,778.82	\$11,267.12	\$9,391.66	\$112,700.00	3%
WHOLESALE						
GENERAL	\$199,093.81	\$199,093.81	\$10,629.44	\$92,107.74	\$1,105,293.00	18%
HPNAP	\$148,653.76	\$148,653.76	\$110,967.19	\$111,008.91	\$1,332,107.00	11%
HANDLING FEES	\$4,695.42	\$4,695.42	\$9,442.51	\$3,065.24	\$36,783.00	13%
TOTAL WHOLESALE	\$352,442.99	\$352,442.99	\$131,039.14	\$206,181.89	\$2,474,183.00	14%
TEFAP						
TEFAP INCOME	\$118,605.08	\$118,605.08	\$267,293.66	\$110,705.66	\$1,328,468.00	9%
TOTAL TEFAP	\$118,605.08	\$118,605.08	\$267,293.66	\$110,705.66	\$1,328,468.00	9%
TOTAL AGENCY FOOD	\$474,826.89	\$474,826.89	\$409,599.92	\$326,279.21	\$3,915,351.00	12%
MOBILE FOOD PANTRIES						
SHARED MAINTENANCE						
GENERAL	\$42.75	\$42.75	\$262.58	\$831.00	\$9,972.00	0%
HPNAP	\$6,198.11	\$6,198.11	\$9,304.26	\$12,648.66	\$151,784.00	4%
TOTAL SHARED MAINTENANCE	\$6,240.86	\$6,240.86	\$9,566.84	\$13,479.66	\$161,756.00	4%
WHOLESALE						
HPNAP	\$64,198.06	\$64,198.06	\$61,644.98	\$72,458.83	\$869,506.00	7%
HPNAP HANDLING FEES	\$0.00	\$0.00	\$3,685.77	\$267.33	\$3,208.00	0%
TOTAL WHOLESALE	\$64,198.06	\$64,198.06	\$65,330.75	\$72,726.16	\$872,714.00	7%
TEFAP						
TEFAP FOOD INCOME	\$97,645.11	\$97,645.11	\$196,029.65	\$76,931.00	\$923,172.00	11%
TOTAL TEFAP	\$97,645.11	\$97,645.11	\$196,029.65	\$76,931.00	\$923,172.00	11%
TOTAL MOBILE FOOD PANTRY	\$168,084.03	\$168,084.03	\$270,927.24	\$163,136.82	\$1,957,642.00	9%
YOUTH PROGRAMS						
BK SHARED MAINTENANCE						
GENERAL	\$98.70	\$98.70	\$508.52	\$2,096.90	\$25,163.00	0%
Total SHARED MAINTENANCE	\$98.70	\$98.70	\$508.52	\$2,096.90	\$25,163.00	0%
WHOLESALE						
HPNAP	\$0.00	\$0.00	\$1,465.62	\$666.66	\$8,000.00	0%

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HPNAP HANDLING FEES	\$0.00	\$0.00	\$65.16	\$0.00	\$0.00	0%
SUMMER PROGRAMS	\$0.00	\$0.00	\$575.10	\$0.00	\$0.00	0%
TOTAL WHOLESALE	\$0.00	\$0.00	\$2,105.88	\$666.66	\$8,000.00	0%
TEFAP						
TEFAP FOOD INCOME	\$21,866.40	\$21,866.40	\$26,648.43	\$6,146.58	\$73,759.00	30%
	\$21,866.40	\$21,866.40	\$26,648.43	\$6,146.58	\$73,759.00	30%
TOTAL YOUTH PROGRAMS	\$21,965.10	\$21,965.10	\$29,262.83	\$8,910.14	\$106,922.00	21%
TOTAL FOOD DISTRIBUTION	\$664,876.02	\$664,876.02	\$709,789.99	\$498,326.17	\$5,979,915.00	11%
DONATED PRODUCT						
DONATED PRODUCT	\$321,861.90	\$321,861.90	\$450,428.22	\$559,042.25	\$6,708,507.00	5%
TOTAL DONATED PRODUCT	\$321,861.90	\$321,861.90	\$450,428.22	\$559,042.25	\$6,708,507.00	5%
GRANTS / PROGRAMS						
HPNAP GENERAL OPERATING						
OPERATIONS SUPPORT	\$0.00	\$0.00	\$0.00	\$13,201.08	\$158,413.00	0%
HPNAP SANITATION SUPPLIES	\$0.00	\$0.00	\$0.00	\$183.33	\$2,200.00	0%
TRANSPORTATION GRANT	\$0.00	\$0.00	\$8,290.00	\$1,979.16	\$23,750.00	0%
OPERATING INCOME	\$29,978.15	\$29,978.15	\$26,688.89	\$30,085.58	\$361,027.00	8%
JSY OPERATING INCOME	\$8,818.58	\$8,818.58	\$10,195.66	\$10,806.25	\$129,675.00	7%
TOTAL HPNAP OPERATING	\$38,796.73	\$38,796.73	\$45,174.55	\$56,255.40	\$675,065.00	6%
OTHER GRANTS / PROGRAMS						
CHEMUNG COUNTY	\$2,500.00	\$2,500.00	\$2,500.00	\$2,500.00	\$30,000.00	8%
NOEP	\$6,676.91	\$6,676.91	\$5,099.59	\$5,500.00	\$66,000.00	10%
NNY OPERATING	\$36,472.00	\$36,472.00	\$0.00	\$36,020.83	\$432,250.00	8%
TEFAP ADMIN	\$8,541.42	\$8,541.42	\$135,738.56	\$23,657.83	\$283,894.00	3%
VENISON PROGRAM	\$0.00	\$0.00	\$2,884.00	\$916.66	\$11,000.00	0%
RESTAURANT RESILENCY PGM	\$23,977.94	\$23,977.94	\$0.00	\$3,125.00	\$37,500.00	64%
TOTAL OTHER GRANTS/PGMS	\$78,168.27	\$78,168.27	\$146,222.15	\$71,720.32	\$860,644.00	9%
TOTAL GRANTS / PROGRAMS	\$116,965.00	\$116,965.00	\$191,396.70	\$127,975.72	\$1,535,709.00	8%
FUNDRAISING / DONATIONS						
CAUSE MARKETING						
CAUSE MARKETING	\$16,030.71	\$16,030.71	\$9,297.03	\$36,666.66	\$440,000.00	4%
	\$16,030.71	\$16,030.71	\$9,297.03	\$36,666.66	\$440,000.00	4%
SPECIAL EVENTS						
SPECIAL EVENTS	\$0.00	\$0.00	\$30.00	\$4,166.66	\$50,000.00	0%
	\$0.00	\$0.00	\$30.00	\$4,166.66	\$50,000.00	0%
DIRECT MAIL						

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DIRECT MAIL	\$59,656.65	\$59,656.65	\$94,939.05	\$95,200.41	\$1,142,405.00	5%
	\$59,656.65	\$59,656.65	\$94,939.05	\$95,200.41	\$1,142,405.00	5%
ONLINE GIVING						
ONLINE GIVING	\$24,696.00	\$24,696.00	\$56,326.10	\$76,286.83	\$915,442.00	3%
	\$24,696.00	\$24,696.00	\$56,326.10	\$76,286.83	\$915,442.00	3%
PERSONAL SOLICITATION						
PERSONAL SOLICITATION	\$15,415.00	\$15,415.00	\$465.00	\$9,166.66	\$110,000.00	14%
	\$15,415.00	\$15,415.00	\$465.00	\$9,166.66	\$110,000.00	14%
GENERAL DEVELOPMENT GRANTS						
OTHER	\$0.00	\$0.00	\$2,250.00	\$35,866.66	\$430,400.00	0%
	\$0.00	\$0.00	\$2,250.00	\$35,866.66	\$430,400.00	0%
WHITE MAIL						
WHITE MAIL	\$36,933.56	\$36,933.56	\$107,945.43	\$77,083.33	\$925,000.00	4%
	\$36,933.56	\$36,933.56	\$107,945.43	\$77,083.33	\$925,000.00	4%
ALL OTHER PRIVATE SUPPORT	\$34,227.57	\$34,227.57	\$7,255.09	\$16,666.66	\$200,000.00	17%
TOTAL FR/DONATIONS	\$186,959.49	\$186,959.49	\$278,507.70	\$351,103.87	\$4,213,247.00	4%
OTHER INCOME						
OTHER INCOME						
INTEREST INCOME	\$360.90	\$360.90	\$530.41	\$666.66	\$8,000.00	5%
MISCELLANEOUS	\$320.00	\$320.00	\$2,454.00	\$1,479.15	\$17,750.00	2%
TOTAL OTHER INCOME	\$680.90	\$680.90	\$2,984.41	\$2,145.81	\$25,750.00	3%
TOTAL OTHER INCOME	\$680.90	\$680.90	\$2,984.41	\$2,145.81	\$25,750.00	3%
TOTAL REVENUE	\$1,291,343.31	\$1,291,343.31	\$1,633,107.02	\$1,538,593.82	\$18,463,128.00	7%
EXPENSES						
PERSONNEL EXPENSES						
SALARIES	\$199,301.97	\$199,301.97	\$186,748.97	\$221,212.77	\$2,654,554.00	8%
FRINGE BENEFITS	\$28,090.91	\$28,090.91	\$55,144.51	\$48,017.83	\$576,215.00	5%
CONTRACT EMPLOYMENT	\$4,347.54	\$4,347.54	\$0.00	\$2,815.99	\$33,792.00	13%
PAYROLL PROCESSING	\$1,247.75	\$1,247.75	\$952.00	\$466.66	\$5,600.00	22%
RECRUITMENT-ADVERTISING	\$315.00	\$315.00	\$0.00	\$83.33	\$1,000.00	32%
PERSONNEL EXPENSES	\$154.00	\$154.00	\$84.50	\$125.00	\$1,500.00	10%
TOTAL PERSONNEL EXPENSES	\$233,457.17	\$233,457.17	\$242,929.98	\$272,721.58	\$3,272,661.00	7%
FOOD EXPENSE						
AGENCIES						

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WHOLESALE FOOD	\$345,572.61	\$345,572.61	\$119,714.92	\$200,868.23	\$2,410,419.00	14%
TEFAP	\$118,605.08	\$118,605.08	\$267,293.66	\$110,705.66	\$1,328,468.00	9%
TOTAL AGENCIES	\$464,177.69	\$464,177.69	\$387,008.58	\$311,573.89	\$3,738,887.00	12%
MOBILE FOOD PANTRIES						
MFP SHARED MAINTENANCE	\$42.75	\$42.75	\$262.58	\$831.00	\$9,972.00	0%
WHOLESALE FOOD	\$66,860.34	\$66,860.34	\$61,644.98	\$75,376.82	\$904,522.00	7%
TEFAP	\$97,645.11	\$97,645.11	\$196,029.65	\$76,931.00	\$923,172.00	11%
TOTAL MOBILE FOOD PANTRIES	\$164,548.20	\$164,548.20	\$257,937.21	\$153,138.82	\$1,837,666.00	9%
YOUTH PROGRAMS						
SHARED MAINTENANCE	\$91.20	\$91.20	\$508.52	\$2,007.57	\$24,091.00	0%
WHOLESALE FOOD	\$12,570.56	\$12,570.56	\$21,918.90	\$27,858.07	\$334,297.00	4%
TEFAP	\$21,866.40	\$21,866.40	\$26,648.43	\$6,146.58	\$73,759.00	30%
TOTAL YOUTH PROGRAMS	\$34,528.16	\$34,528.16	\$49,075.85	\$36,012.22	\$432,147.00	8%
TOTAL FOOD EXPENSE	\$663,254.05	\$663,254.05	\$694,021.64	\$500,724.93	\$6,008,700.00	11%
OTHER FOOD EXPENSES						
OTHER FOOD/PROGRAM						
TURKEY DRIVE	\$0.00	\$0.00	\$0.00	\$10,666.66	\$128,000.00	0%
INTERAFFILIATE	\$0.00	\$0.00	\$0.00	\$833.33	\$10,000.00	0%
HEALTHY HARVEST	\$5,745.69	\$5,745.69	\$13,940.75	\$10,181.08	\$122,173.00	5%
MILK DRIVE	\$0.00	\$0.00	\$0.00	\$83.33	\$1,000.00	0%
VENISON PROCESSING	\$0.00	\$0.00	\$2,884.00	\$916.66	\$11,000.00	0%
DISASTER RELIEF	\$0.00	\$0.00	\$8,607.80	\$0.00	\$0.00	0%
HOLIDAY FOOD	\$0.00	\$0.00	\$0.00	\$7,024.66	\$84,296.00	0%
INVENTORY ADJUSTMENT	\$0.00	\$0.00	\$3,380.72	\$208.33	\$2,500.00	0%
AGENCY LINE OF CREDIT	\$144.30	\$144.30	\$33.41	\$360.00	\$4,320.00	3%
MEDICALLY TAILORED FOOD BOXES	\$0.00	\$0.00	\$0.00	\$3,750.00	\$45,000.00	0%
EMERGENCY FOOD BOXES	\$0.00	\$0.00	\$0.00	\$41.66	\$500.00	0%
TOTAL OTHER FOOD/PROGRAM	\$5,889.99	\$5,889.99	\$28,846.68	\$34,065.71	\$408,789.00	1%
PRODUCT ACQUISITION FREIGHT						
PRODUCT FREIGHT	\$5,700.00	\$5,700.00	\$3,500.00	\$9,500.00	\$114,000.00	5%
TRANSPORTATION GRANT	\$0.00	\$0.00	\$8,290.00	\$1,979.16	\$23,750.00	0%
TOTAL PRODUCT FREIGHT	\$5,700.00	\$5,700.00	\$11,790.00	\$11,479.16	\$137,750.00	4%
TOTAL OTHER FOOD EXPENSES	\$11,589.99	\$11,589.99	\$40,636.68	\$45,544.87	\$546,539.00	2%
DONATED PRODUCT						
DONATED PRODUCT	\$321,861.90	\$321,861.90	\$450,428.22	\$559,042.25	\$6,708,507.00	5%
TOTAL DONATED PRODUCT	\$321,861.90	\$321,861.90	\$450,428.22	\$559,042.25	\$6,708,507.00	5%

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WAREHOUSE / DISTRIBUTION						
VEHICLE						
	\$4,409.25	\$4,409.25	\$3,122.14	\$5,010.40	\$60,125.00	7%
TRUCK WRAP AND DESIGN	\$0.00	\$0.00	\$6,260.00	\$0.00	\$0.00	0%
TOTAL	\$10,973.33	\$10,973.33	\$17,268.56	\$10,065.56	\$120,787.00	9%
WAREHOUSE						
WAREHOUSE	\$10,577.07	\$10,577.07	\$1,729.72	\$4,835.40	\$58,025.00	18%
PRODUCTION ROOM	\$1,488.82	\$1,488.82	\$15,812.44	\$2,250.00	\$27,000.00	6%
TOTAL WHRS / DISTRIB	\$23,039.22	\$23,039.22	\$34,810.72	\$17,150.96	\$205,812.00	11%
GENERAL OPERATIONS						
BUILDING	\$15,280.64	\$15,280.64	\$17,891.92	\$15,470.55	\$185,647.00	8%
GENERAL OFFICE	\$9,437.39	\$9,437.39	\$22,770.27	\$11,455.25	\$137,466.00	7%
TECHNOLOGY/SERVICES	\$11,954.91	\$11,954.91	\$3,607.13	\$7,986.85	\$95,843.00	12%
STAFF EXPENSES	\$692.99	\$692.99	\$1,162.80	\$5,048.17	\$60,580.00	1%
CONTRACT SERVICES	\$33,046.73	\$33,046.73	\$27,923.85	\$35,747.46	\$428,970.00	8%
TOTAL GENERAL OPERATIONS	\$70,412.66	\$70,412.66	\$73,355.97	\$75,708.28	\$908,506.00	8%
DEVELOPMENT/PR						
SPECIAL EVENTS	\$229.99	\$229.99	\$278.99	\$2,120.82	\$25,450.00	1%
DIRECT MAIL	\$0.00	\$0.00	\$14,756.40	\$32,028.66	\$384,344.00	0%
GEN. DEVELOPMENT / PR EXPENSE						
TURKEY DRIVE	\$0.00	\$0.00	\$0.00	\$58.33	\$700.00	0%
	\$2,846.00	\$2,846.00	\$11,580.65	\$7,591.98	\$91,104.00	3%
TOTAL DEVELOPMENT/PR	\$3,075.99	\$3,075.99	\$26,616.04	\$41,741.46	\$500,898.00	1%
ADVOCACY & EDUCATION						
ADVOCACY GROUP/SPEAKERS	\$0.00	\$0.00	\$500.00	\$1,916.66	\$23,000.00	0%
TOTAL ADVOCACY & EDUCATION	\$0.00	\$0.00	\$500.00	\$1,916.66	\$23,000.00	0%
AGENCY CAPACITY BUILDING						
OPERATION SUPPORT	\$0.00	\$0.00	\$0.00	\$13,201.08	\$158,413.00	0%
OPERATION SUPPORT- PASS THROUGH	\$972.00	\$972.00	\$0.00	\$11,367.83	\$136,414.00	1%
SANITATION SUPPLIES	\$0.00	\$0.00	\$0.00	\$183.33	\$2,200.00	0%
TOTAL CAPACITY BUILDING	\$972.00	\$972.00	\$0.00	\$24,752.24	\$297,027.00	0%
STRATEGIC INVESTMENT						
SIF EXPENSES	\$24,082.12	\$24,082.12	\$0.00	\$21,732.11	\$260,786.00	9%
TOTAL STRATEGIC INVESTMENT	\$24,082.12	\$24,082.12	\$0.00	\$21,732.11	\$260,786.00	9%
TOTAL EXPENSES	\$1,351,745.10	\$1,351,745.10	\$1,563,299.25	\$1,561,035.34	\$18,732,436.00	7%
NET OPERATING + SIF SURPLUS/DEFICT	(\$60,401.79)	(\$60,401.79)	\$69,807.77	(\$22,441.52)	(\$269,308.00)	22%

Food Bank of the Southern Tier

Income Statement

Total Operations Including Current Month Actuals

	CURRENT MONTH 01/01/2022 01/31/2022	CURRENT YTD ACTUAL 01/01/2022 01/31/2022	LAST YTD ACTUAL 01/01/2021 01/31/2021	PROJECTION TO DATE 01/01/2022 01/31/2022	FULL YR PROJECT. 01/01/2022 12/31/2022	% TO FULL YEAR PROJECTION
STRATEGIC ALLOCATIONS						
PERSONNEL	\$4,381.09	\$4,381.09	\$4,381.09	\$3,568.25	\$42,819.00	10%
STRATEGIC ALLOCATIONS	\$4,381.09	\$4,381.09	\$4,381.09	\$3,568.25	\$42,819.00	10%
NET BEFORE NON-OPERATING	(\$56,020.70)	(\$56,020.70)	\$74,188.86	(\$18,873.27)	(\$226,489.00)	25%
NON-OPERATING ADJUST.						
DEPRECIATION/AMORTIZATION	(\$31,495.47)	(\$31,495.47)	(\$32,903.68)	\$0.00	\$0.00	0%
INVESTMENT GAIN/LOSS	\$0.00	\$0.00	\$3,127.24	\$0.00	\$0.00	0%
RELEASE FROM TEMP RESTRICT	(\$4,381.09)	(\$4,381.09)	(\$4,381.09)	\$0.00	\$0.00	0%
TOTAL NON-OPER ADJUST	(\$35,876.56)	(\$35,876.56)	(\$34,157.53)	\$0.00	\$0.00	0%
NET SURPLUS/(DEFICIT)	(\$91,897.26)	(\$91,897.26)	\$40,031.33	(\$18,873.27)	(\$226,489.00)	41%